

## **About this report**

PRI reporting is the largest global reporting project on responsible investment. It was developed with investors, for investors.

PRI signatories are required to report publicly on their responsible investment activities each year. In turn, they receive a number of outputs, including a public and private Transparency Report.

The public Transparency Reports, which are produced using signatories' reported information, provide accountability and support signatories to have internal discussions about their practices and to discuss these with their clients, beneficiaries, and other stakeholders.

This public Transparency Report is an export of the signatory's responses to the PRI Reporting Framework during the 2023 reporting period. It includes the signatory's responses to core indicators, as well as responses to plus indicators that the signatory has agreed to make public.

In response to signatory feedback, the PRI has not summarised signatories' responses – the information in this document is presented exactly as it was reported.

For each of the indicators in this document, all options selected by the signatory are presented, including links and qualitative responses. In some indicators, all applicable options are included for additional context.

## **Disclaimers**

## Responsible investment definitions

Within the PRI Reporting Framework Glossary, we provide definitions for key terms to guide reporting on responsible investment practices in the Reporting Framework. These definitions may differ from those used or proposed by other authorities and regulatory bodies due to evolving industry perspectives and changing legislative landscapes. Users of this report should be aware of these variations, as they may impact interpretations of the information provided.

## **Data accuracy**

This document presents information reported directly by signatories in the 2023 reporting cycle. This information has not been audited by the PRI or any other party acting on its behalf. While this information is believed to be reliable, no representations or warranties are made as to the accuracy of the information presented.

The PRI has taken reasonable action to ensure that data submitted by signatories in the reporting tool is reflected in their official PRI reports accurately. However, it is possible that small data inaccuracies and/or gaps remain, and the PRI shall not be responsible or liable for such inaccuracies and gaps.

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# SENIOR LEADERSHIP STATEMENT (SLS)

## SENIOR LEADERSHIP STATEMENT

## SENIOR LEADERSHIP STATEMENT

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
SLS 1	CORE	N/A	N/A	PUBLIC	Senior Leadership Statement	GENERAL

#### Section 1. Our commitment

- Why does your organisation engage in responsible investment?
- What is your organisation's overall approach to responsible investment, and what major responsible investment commitment(s) have you made?

Yarra believes that drawing on responsible investment strategies will deliver better returns for our clients.

As a Responsible Investment manager, we apply a great level of care and responsibility to our operations, acting in the best interest of our clients, our people, our communities, and the environment. We deeply integrate Environmental, Social and Governance (ESG) considerations into our investment decisions by understanding material risks and opportunities and engaging actively to generate financial returns for our clients.

- We have a responsibility to manage capital with care, balancing client investment objectives while striving towards reduction of harm and increased benefit to people and the environment where possible.
- We believe that ESG integration helps us better understand and manage risks which supports in making better investment decisions.
- Acting sustainably is the right thing to do we have a moral obligation and responsibility to current and future generations.
- We believe Yarra has power to influence companies towards a better future and active engagement with clients and companies is the best approach.

ESG consideration is fully integrated into all of YCM's investment procedures. We continually deepen how we consider ESG in our investment processes. As an investment manager, we consciously look for ESG leaders, improvers, and outperformers to invest in. We also impose exclusions on particular industries and carry out client specific ESG exclusions. We consistently monitor many crucial metrics, including climate performance..

Yarra is very proud of its contribution to in community engagement with 100% staff participation in 2022 and 2023. We also aim to complete our Reflect Reconciliation Action Plan (RAP) by end of 2023. Yarra has partnered with organisations that are protecting Australian wetlands and woodlands and are preserving biodiversity in Indonesia through offset procurement (FY22) alongside supporting Australian biodiversity initiatives through a stapled Australian Biodiversity Unit.

#### Section 2. Annual overview



- Discuss your organisation's progress during the reporting year on the responsible investment issue you consider most relevant or material to your organisation or its assets.
- Reflect on your performance with respect to your organisation's responsible investment objectives and targets during the reporting year. Details might include, for example, outlining your single most important achievement or describing your general progress on topics such as the following (where applicable):
- refinement of ESG analysis and incorporation
- stewardship activities with investees and/or with policymakers
- collaborative engagements
- attainment of responsible investment certifications and/or awards

Over the past year Yarra has made several significant advancements in our approach to Responsible Investment. We appointed Dr. Erin Kuo as the firm's Chief Sustainability Officer in 2022. Dr. Kuo works closely with Investment teams to build out sustainability capabilities and tools.

Our approach to responsible investment seeks to manage material ESG issues in a way that reduce risk and delivers long-term sustainable financial returns for our clients.

- We have deeply embedded ESG factors into our investment process through a range of steps, including negative screening exclusion lists, ESG scorecards, company and sector specific ESG exclusions mandated by our clients.
- We have developed "house views" on controversial ESG sectors that guide research on individual companies within the sectors, and assist portfolio management teams on investment considerations and engagement topics.
- We actively engage with investee companies to drive enhanced focus on ESG and other business factors

#### Our key engagements:

One of the key engagements was with the board of Origin Energy, one of Australia leading energy providers. The foundation of the ORG thesis was the idea that because of its strong position in gas supply and being underweight coal generation, it was comparably well positioned to lead the energy transition. Yarra positively interacted with the ORG Board and management on the matter, with ORG announcing in early 2022 the planned early closure of its last coal generation plant by 2025. Origin subsequently received and accepted a premium takeover offer at prices 61% higher than those immediately after the Eraring announcement in February.

Our engagement with Alumina, a large investor in bauxite mines and alumina refineries, highlights our focus on the highest emitting companies in our portfolios in terms of decarbonisation. We have progressed discussions with management over how they will navigate what are substantial risks and opportunities in the transition to a low-carbon world. Following recent initiatives, we believe the company is well positioned to pursue reductions for its hard-to-abate emissions and to capture the strong demand outlook for aluminium in a net zero world.

Our engagement with Star Entertainment highlights how ESG can become a threshold issue. We had engaged repeatedly with the gaming company following allegations towards peer Crown Resorts of money laundering and criminal activity in July 2019. Our initial aim was to assess whether the activity was isolated to Crown Resort or occurring more widely in the industry, and whether SGR had adequate governance and AML frameworks in place to mitigate the risk. Ultimately we did not receive comfort that SGR Board and management were considering the risk suitability, and we exited our position.

#### Section 3. Next steps

- What specific steps has your organisation outlined to advance your commitment to responsible investment in the next two years?
  - · We have committed to uplifting our level of public disclosure on company ESG engagements
  - We have committed to uplifting our public disclosure on emission profiles of our portfolios
  - We are engaged with our clients to focus funding on the Energy Transition, supporting decarbonation and transition away from fossil fuels
  - We intend to participate in greater collaboration with the investment community



#### Section 4. Endorsement

'The Senior Leadership Statement has been prepared and/or reviewed by the undersigned and reflects our organisation-wide commitment and approach to responsible investment'.

Name

**Edward Eason** 

Position

Managing Director

Organisation's Name

Yarra Capital Management



'This endorsement applies only to the Senior Leadership Statement and should not be considered an endorsement of the information reported by the above-mentioned organisation in the various modules of the Reporting Framework. The Senior Leadership Statement serves as a general overview of the above-mentioned organisation's responsible investment approach. The Senior Leadership Statement does not constitute advice and should not be relied upon as such. Further, it is not a substitute for the skill, judgement and experience of any third parties, their management, employees, advisors and/or clients when making investment and other business decisions'.

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# **ORGANISATIONAL OVERVIEW (00)**

## ORGANISATIONAL INFORMATION

## REPORTING YEAR

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
00 1	CORE	N/A	N/A	PUBLIC	Reporting year	GENERAL

What is the year-end date of the 12-month period you have chosen to report for PRI reporting purposes?

	Date	Month	Year
Year-end date of the 12-month period for PRI reporting purposes:	30	06	2023



## **SUBSIDIARY INFORMATION**

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
00 2	CORE	N/A	OO 2.1	PUBLIC	Subsidiary information	GENERAL

## Does your organisation have subsidiaries?

o (A) Yes

## **ASSETS UNDER MANAGEMENT**

## **ALL ASSET CLASSES**

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
00 4	CORE	00 3	N/A	PUBLIC	All asset classes	GENERAL

## What are your total assets under management (AUM) at the end of the reporting year, as indicated in [OO 1]?

### **USD**

(A) AUM of your organisation, including subsidiaries, and excluding the AUM subject to execution, advisory, custody, or research advisory only

US\$ 7,495,019,163.00

(B) AUM of subsidiaries that are PRI signatories in their own right and excluded from this submission, as indicated in [OO 2.2]

US\$ 0.00

(C) AUM subject to execution, advisory, custody, or research advisory only

US\$ 0.00

Additional information on the exchange rate used: (Voluntary)

AUM in AUD as at 30 June 2023 is 11,304,704,621



## **ASSET BREAKDOWN**

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
OO 5	CORE	OO 3	Multiple indicators	PUBLIC	Asset breakdown	GENERAL

Provide a percentage breakdown of your total AUM at the end of the reporting year as indicated in [OO 1].

	(1) Percentage of Internally managed AUM	(2) Percentage of Externally managed AUM
(A) Listed equity	>50-75%	0%
(B) Fixed income	>10-50%	0%
(C) Private equity	0%	0%
(D) Real estate	0%	0%
(E) Infrastructure	0%	0%
(F) Hedge funds	0%	0%
(G) Forestry	0%	0%
(H) Farmland	0%	0%
(I) Other	0%	0%
(J) Off-balance sheet	0%	0%



## **ASSET BREAKDOWN: INTERNALLY MANAGED LISTED EQUITY**

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
00 5.3 LE	CORE	OO 5	Multiple	PUBLIC	Asset breakdown: Internally managed listed equity	GENERAL
Provide a further breakdown of your internally managed listed equity AUM.						
(A) Passive equ	uity 0%					

# (B) Active – quantitative 0% (C) Active – fundamental >75% (D) Other strategies 0%

## ASSET BREAKDOWN: INTERNALLY MANAGED FIXED INCOME

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
OO 5.3 FI	CORE	OO 5	Multiple	PUBLIC	Asset breakdown: Internally managed fixed income	GENERAL
Provide a further breakdown of your internally managed fixed income AUM.						
(A) Passive – S	SSA 0%					

(A) Passive – SSA	0%
(B) Passive – corporate	0%
(C) Active – SSA	>0-10%
(D) Active – corporate	>10-50%
(E) Securitised	>10-50%



## **GEOGRAPHICAL BREAKDOWN**

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
00 7	CORE	Multiple, see guidance	N/A	PUBLIC	Geographical breakdown	GENERAL

How much of your AUM in each asset class is invested in emerging markets and developing economies?

## **AUM in Emerging Markets and Developing Economies**

(A) Listed equity	(1) 0%
(B) Fixed income – SSA	(1) 0%
(C) Fixed income – corporate	(1) 0%
(D) Fixed income – securitised	(1) 0%

## **STEWARDSHIP**

## **STEWARDSHIP**

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
00 8	CORE	Multiple, see guidance	Multiple indicators	PUBLIC	Stewardship	GENERAL

Does your organisation conduct stewardship activities, excluding (proxy) voting, for any of your assets?



	(1) Listed equity - active	(3) Fixed income - active
(A) Yes, through internal staff	☑	☑
(B) Yes, through service providers		
(C) Yes, through external managers		
(D) We do not conduct stewardship	o	0

## STEWARDSHIP: (PROXY) VOTING

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
OO 9	CORE	Multiple, see guidance	Multiple indicators	PUBLIC	Stewardship: (Proxy) voting	GENERAL

## Does your organisation conduct (proxy) voting activities for any of your listed equity holdings?

## (1) Listed equity - active

(A) Yes, through internal staff	
(B) Yes, through service providers	
(C) Yes, through external managers	
(D) We do not conduct (proxy) voting	0



Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
OO 9.1	CORE	OO 9	PGS 10.1, PGS 31	PUBLIC	Stewardship: (Proxy) voting	GENERAL

For each asset class, on what percentage of your listed equity holdings do you have the discretion to vote?

Percentage of your listed equity holdings over which you have the discretion to vote

(A) Listed equity – active	(9) >70 to 80%

## **ESG INCORPORATION**

## **INTERNALLY MANAGED ASSETS**

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
00 11	CORE	Multiple, see guidance	Multiple indicators	PUBLIC	Internally managed assets	1

For each internally managed asset class, does your organisation incorporate ESG factors into your investment decisions?

	(1) Yes, we incorporate ESG factors into our investment decisions	(2) No, we do not incorporate ESG factors into our investment decisions
(C) Listed equity - active - fundamental	•	0
(E) Fixed income - SSA	•	0
(F) Fixed income - corporate	•	0
(G) Fixed income - securitised	•	0



## **ESG STRATEGIES**

## **LISTED EQUITY**

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
00 17 LE	CORE	00 11	OO 17.1 LE, LE 12	PUBLIC	Listed equity	1

Which ESG incorporation approach and/or combination of approaches does your organisation apply to your internally managed active listed equity?

## Percentage out of total internally managed active listed equity

(A) Screening alone	0%
(B) Thematic alone	0%
(C) Integration alone	0%
(D) Screening and integration	0%
(E) Thematic and integration	0%
(F) Screening and thematic	0%
(G) All three approaches combined	>75%
(H) None	0%

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
00 17.1 LE	CORE	00 17 LE	LE 9	PUBLIC	Listed equity	1

What type of screening does your organisation use for your internally managed active listed equity assets where a screening approach is applied?



# Percentage coverage out of your total listed equity assets where a screening approach is applied

(A) Positive/best-in-class screening only	0%
(B) Negative screening only	0%
(C) A combination of screening approaches	>75%

## **FIXED INCOME**

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
00 17 FI	CORE	OO 5.3 FI, OO 11	Multiple, see guidance	PUBLIC	Fixed income	1

Which ESG incorporation approach and/or combination of approaches does your organisation apply to your internally managed active fixed income?

0%	0%
0%	0%
0%	0%
>75%	>75%
0%	0%
0%	0%
0%	0%
0%	0%
	0% 0% >75% 0% 0% 0%



Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
00 17.1 FI	CORE	00 17 FI	N/A	PUBLIC	Fixed income	1

What type of screening does your organisation use for your internally managed active fixed income where a screening approach is applied?

	(1) Fixed income - SSA	(2) Fixed income - corporate	(3) Fixed income - securitised
(A) Positive/best-in-class screening only	0%	0%	0%
(B) Negative screening only	0%	0%	0%
(C) A combination of screening approaches	>75%	>75%	>75%

## **ESG/SUSTAINABILITY FUNDS AND PRODUCTS**

## LABELLING AND MARKETING

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
OO 18	CORE	OO 11–14	OO 18.1	PUBLIC	Labelling and marketing	1

Do you explicitly market any of your products and/or funds as ESG and/or sustainable?

- o (A) Yes, we market products and/or funds as ESG and/or sustainable
- (B) No, we do not offer products or funds explicitly marketed as ESG and/or sustainable
- o (C) Not applicable; we do not offer products or funds



## **SUMMARY OF REPORTING REQUIREMENTS**

## **SUMMARY OF REPORTING REQUIREMENTS**

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
00 21	CORE	Multiple indicators	Multiple indicators	PUBLIC	Summary of reporting requirements	GENERAL

The following table shows which modules are mandatory or voluntary to report on in the separate PRI asset class modules. Where a module is voluntary, indicate if you wish to report on it.

Applicable modules	(1) Mandatory to report (pre-filled based on previous responses)	(2.1) Voluntary to report. Yes, I want to opt-in to reporting on the module	(2.2) Voluntary to report. No, I want to opt-out of reporting on the module
Policy, Governance and Strategy	•	0	0
Confidence Building Measures	•	0	0
(C) Listed equity – active – fundamental	•	0	0
(E) Fixed income – SSA	0	•	0
(F) Fixed income – corporate	•	0	0
(G) Fixed income – securitised	•	0	0



## SUBMISSION INFORMATION

## REPORT DISCLOSURE

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
OO 32	CORE	00 3, 00 31	N/A	PUBLIC	Report disclosure	GENERAL

How would you like to disclose the detailed percentage figures you reported throughout the Reporting Framework?

- o (A) Publish as absolute numbers
- **(B)** Publish as ranges

# POLICY, GOVERNANCE AND STRATEGY (PGS)

## **POLICY**

## RESPONSIBLE INVESTMENT POLICY ELEMENTS

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 1	CORE	OO 8, OO 9	Multiple indicators	PUBLIC	Responsible investment policy elements	1, 2

### Which elements are covered in your formal responsible investment policy(ies)?

- ☑ (A) Overall approach to responsible investment
- $\ \square$  (B) Guidelines on environmental factors
- ☐ (C) Guidelines on social factors
- $\square$  (D) Guidelines on governance factors
- ☑ (E) Guidelines on sustainability outcomes
- $\square$  (F) Guidelines tailored to the specific asset class(es) we hold
- ☑ (G) Guidelines on exclusions
- ☐ (H) Guidelines on managing conflicts of interest related to responsible investment
- ☑ (I) Stewardship: Guidelines on engagement with investees
- ☐ (J) Stewardship: Guidelines on overall political engagement
- ☑ (K) Stewardship: Guidelines on engagement with other key stakeholders
- ☑ (L) Stewardship: Guidelines on (proxy) voting
- $\hfill\square$  (M) Other responsible investment elements not listed here
- o (N) Our organisation does not have a formal responsible investment policy and/or our policy(ies) do not cover any responsible investment elements



Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 2	CORE	PGS 1	Multiple, see guidance	PUBLIC	Responsible investment policy elements	1

### Does your formal responsible investment policy(ies) include specific guidelines on systematic sustainability issues?

- ☐ (A) Specific guidelines on climate change (may be part of guidelines on environmental factors)
- ☐ (B) Specific guidelines on human rights (may be part of guidelines on social factors)
- $\square$  (C) Specific guidelines on other systematic sustainability issues
- (D) Our formal responsible investment policy(ies) does not include guidelines on systematic sustainability issues

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 3	CORE	PGS 1, PGS 2	N/A	PUBLIC	Responsible investment policy elements	6

## Which elements of your formal responsible investment policy(ies) are publicly available?

(A) Overall approach to responsible investment Add link:

https://www.yarracm.com/tools-and-resources/literature-centre/esg-approach/

- $\square$  (E) Guidelines on sustainability outcomes
- $\square$  (J) Guidelines on exclusions
- $\square$  (K) Guidelines on managing conflicts of interest related to responsible investment
- $\square$  (L) Stewardship: Guidelines on engagement with investees
- ☐ (N) Stewardship: Guidelines on engagement with other key stakeholders
- ☐ (O) Stewardship: Guidelines on (proxy) voting
- o (Q) No elements of our formal responsible investment policy(ies) are publicly available

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 4	PLUS	PGS 1	N/A	PUBLIC	Responsible investment policy elements	1-6

Does your formal responsible investment policy(ies) identify a link between your responsible investment activities and your fiduciary duties or equivalent obligations?

(A) Yes



#### Elaborate:

YCM is committed to upholding the highest standards of business ethics and conduct. We recognise our responsibility to respect human rights in the way we do business and the broader impacts to society of our business operations, purchasing and investment decisions. We believe a good fiduciary, mandated to create and preserve long-term wealth, must uphold the principles of sustainable and responsible investing.

Our investment strategy can be characterised as a bottom-up, fundamental, style neutral approach with performance driven by stock specific insights in well-constructed, balanced portfolios. Our primary focus is on bottom-up research, which is supplemented by macro research.

We have a long-term approach to investing, focusing on structural and cyclical changes in industries and companies, which provides tax and transaction cost efficiency. Environmental, Social and Governance (ESG) issues are considered as a mainstream part of our due diligence process as it is central to the investment and risk profile of a company and/or industry. The analysis of ESG issues are integral to our approach and are an important facet of our ongoing research and portfolio construction.

o (B) No

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 5	CORE	PGS 1	N/A	PUBLIC	Responsible investment policy elements	2

### Which elements are covered in your organisation's policy(ies) or guidelines on stewardship?

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- $\square$  (B) Prioritisation of specific ESG factors to be advanced via stewardship activities
- ☑ (C) Criteria used by our organisation to prioritise the investees, policy makers, key stakeholders, or other entities on which to focus our stewardship efforts
- $\Box$  (D) How different stewardship tools and activities are used across the organisation
- $\square$  (E) Approach to escalation in stewardship
- ☐ (F) Approach to collaboration in stewardship
- ☐ (G) Conflicts of interest related to stewardship
- ☑ (H) How stewardship efforts and results are communicated across the organisation to feed into investment decision-making and vice versa
- ☐ (I) Other
- o (J) None of the above elements is captured in our policy(ies) or guidelines on stewardship

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 6	CORE	PGS 1	N/A	PUBLIC	Responsible investment policy elements	2

## Does your policy on (proxy) voting include voting principles and/or guidelines on specific ESG factors?

- ☐ (A) Yes, it includes voting principles and/or guidelines on specific environmental factors
- $\square$  (B) Yes, it includes voting principles and/or guidelines on specific social factors
- $\square$  (C) Yes, it includes voting principles and/or guidelines on specific governance factors
- (D) Our policy on (proxy) voting does not include voting principles or guidelines on specific ESG factors



Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 7	CORE	OO 9	N/A	PUBLIC	Responsible investment policy elements	2

## Does your organisation have a policy that states how (proxy) voting is addressed in your securities lending programme?

- o (A) We have a publicly available policy to address (proxy) voting in our securities lending programme
- o (B) We have a policy to address (proxy) voting in our securities lending programme, but it is not publicly available
- o (C) We rely on the policy of our external service provider(s)
- o (D) We do not have a policy to address (proxy) voting in our securities lending programme
- (E) Not applicable; we do not have a securities lending programme

## RESPONSIBLE INVESTMENT POLICY COVERAGE

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 8	CORE	PGS 1	N/A	PUBLIC	Responsible investment policy coverage	1

## What percentage of your total AUM is covered by the below elements of your responsible investment policy(ies)?

## Combined AUM coverage of all policy elements

(A) Overall approach to responsible investment (7) 100%

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 10	CORE	OO 8, OO 9, PGS 1	N/A	PUBLIC	Responsible investment policy coverage	2

Per asset class, what percentage of your AUM is covered by your policy(ies) or guidelines on stewardship with investees?

#### ☑ (A) Listed equity

- (1) Percentage of AUM covered
  - o (1) >0% to 10%
  - o (2) >10% to 20%
  - o (3) >20% to 30%
  - o (4) >30% to 40%
  - o (5) >40% to 50%
  - o (6) >50% to 60%
  - o (7) >60% to 70%
  - o (8) >70% to 80%
  - o (9) >80% to 90%



- o (10) >90% to <100%
- **(11) 100%**

## ☑ (B) Fixed income

- (1) Percentage of AUM covered
  - o (1) >0% to 10%
  - o (2) >10% to 20%
  - o (3) >20% to 30%
  - o (4) >30% to 40%
  - o (5) >40% to 50%
  - o (6) >50% to 60%
  - o (7) >60% to 70%
  - o (8) >70% to 80%
  - o (9) >80% to 90%
  - o (10) >90% to <100%
  - **(11) 100%**

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 10.1	CORE	OO 9.1, PGS 1	N/A	PUBLIC	Responsible investment policy coverage	2

## What percentage of your listed equity holdings is covered by your guidelines on (proxy) voting?

#### ☑ (A) Actively managed listed equity

- (1) Percentage of your listed equity holdings over which you have the discretion to vote
  - o (1) >0% to 10%
  - o (2) >10% to 20%
  - o (3) >20% to 30%
  - o (4) >30% to 40%
  - o (5) >40% to 50%
  - o (6) >50% to 60%
  - o (7) >60% to 70%
  - (8) >70% to 80%(9) >80% to 90%
  - o (10) >90% to <100%
  - **(11) 100%**

## **GOVERNANCE**

## **ROLES AND RESPONSIBILITIES**

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 11	CORE	N/A	Multiple indicators	PUBLIC	Roles and responsibilities	1

Which senior level body(ies) or role(s) in your organisation have formal oversight over and accountability for responsible investment?

<b>√</b> (	(A)	Board	mem	bers,	trus	tees,	or	equi	iva	len	t
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☑ (B) Senior executive-level staff, or equivalent Specify:

Portfolio Managers and Chief Sustainability Officer

- $\ \square$  (C) Investment committee, or equivalent
- $\square$  (D) Head of department, or equivalent
- o (E) None of the above bodies and roles have oversight over and accountability for responsible investment

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 11.1	CORE	PGS 1, PGS 2, PGS 11	N/A	PUBLIC	Roles and responsibilities	1, 2

Does your organisation's senior level body(ies) or role(s) have formal oversight over and accountability for the elements covered in your responsible investment policy(ies)?

	(1) Board members, trustees, or equivalent	(2) Senior executive-level staff, investment committee, head of department, or equivalent
(A) Overall approach to responsible investment		Ø
(C) Guidelines on sustainability outcomes		
(H) Guidelines on exclusions		<b>☑</b>



(I) Guidelines on managing conflicts of interest related to responsible investment		
(J) Stewardship: Guidelines on engagement with investees		
(L) Stewardship: Guidelines on engagement with other key stakeholders		
(M) Stewardship: Guidelines on (proxy) voting		
(N) This role has no formal oversight over and accountability for any of the above elements covered in our responsible investment policy(ies)	Ο	0

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 11.2	CORE	N/A	N/A	PUBLIC	Roles and responsibilities	1-6

Does your organisation have governance processes or structures to ensure that your overall political engagement is aligned with your commitment to the principles of PRI, including any political engagement conducted by third parties on your behalf?

- o (A) Yes
- o (B) No
- **●** (C) Not applicable, our organisation does not conduct any form of political engagement directly or through any third parties

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 12	CORE	N/A	N/A	PUBLIC	Roles and responsibilities	1

In your organisation, which internal or external roles are responsible for implementing your approach to responsible investment?

☑ (A) Internal role(s)



## Specify:

Chief Sustainability Officer, Portfolio Managers and Investment Analysts

- ☐ (B) External investment managers, service providers, or other external partners or suppliers
- o (C) We do not have any internal or external roles with responsibility for implementing responsible investment

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 13	CORE	PGS 11	N/A	PUBLIC	Roles and responsibilities	1

Does your organisation use responsible investment KPIs to evaluate the performance of your board members, trustees, or equivalent?

- o (A) Yes, we use responsible investment KPIs to evaluate the performance of our board members, trustees, or equivalent
- $\odot$  (B) No, we do not use responsible investment KPIs to evaluate the performance of our board members, trustees, or equivalent

Explain why: (Voluntary)

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 14	CORE	PGS 11	N/A	PUBLIC	Roles and responsibilities	1

Does your organisation use responsible investment KPIs to evaluate the performance of your senior executive-level staff (or equivalent), and are these KPIs linked to compensation?

- o (A) Yes, we use responsible investment KPIs to evaluate the performance of our senior executive-level staff (or equivalent)
- (B) No, we do not use responsible investment KPIs to evaluate the performance of our senior executive-level staff (or equivalent)

Explain why: (Voluntary)



## **EXTERNAL REPORTING AND DISCLOSURES**

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 16	CORE	N/A	N/A	PUBLIC	External reporting and disclosures	6

What elements are included in your regular reporting to clients and/or beneficiaries for the majority of your AUM?

- ☑ (A) Any changes in policies related to responsible investment
- ☐ (B) Any changes in governance or oversight related to responsible investment
- **☑** (C) Stewardship-related commitments
- **☑** (D) Progress towards stewardship-related commitments
- ☑ (E) Climate-related commitments
- **☑** (F) Progress towards climate-related commitments
- $\square$  (G) Human rights–related commitments
- ☐ (H) Progress towards human rights—related commitments
- ☑ (I) Commitments to other systematic sustainability issues
- ☑ (J) Progress towards commitments on other systematic sustainability issues
- o (K) We do not include any of these elements in our regular reporting to clients and/or beneficiaries for the majority of our AUM

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 17	CORE	N/A	N/A	PUBLIC	External reporting and disclosures	6

During the reporting year, did your organisation publicly disclose climate-related information in line with the Task Force on Climate-Related Financial Disclosures' (TCFD) recommendations?

- $\square$  (A) Yes, including all governance-related recommended disclosures
- $\square$  (B) Yes, including all strategy-related recommended disclosures
- ☐ (C) Yes, including all risk management–related recommended disclosures
- $\square$  (D) Yes, including all applicable metrics and targets-related recommended disclosures

Explain why: (Voluntary)



We are a supporter of the TCFD. We routinely monitor the GHG emissions exposure of our portfolios to:

- Identify companies which are leaders and laggards in disclosing emissions, which helps prioritise board and management engagement on ESG issues (where we recommend they follow the TCFD framework);
- Record the trajectory of emissions (at both an absolute and intensity level) of companies, sectors and the portfolio, which we believe will become more useful as company disclosure improves and more data points accumulate over time.

We continue to explore signing various initiatives we view as important to improve ESG disclosure and accountability. Given our high engagement with companies (more than 2,500 meetings per year), we believe we are well positioned to influence management to adopt TCFD disclosures. We believe this will improve the accuracy of climate change risk assessment across ASX listed companies.

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 19	CORE	N/A	N/A	PUBLIC	External reporting and disclosures	6

During the reporting year, did your organisation publicly disclose its membership in and support for trade associations, think tanks or similar bodies that conduct any form of political engagement?

- o (A) Yes, we publicly disclosed our membership in and support for trade associations, think tanks, or similar bodies that conduct any form of political engagement
- (B) No, we did not publicly disclose our membership in and support for trade associations, think tanks, or similar bodies that conduct any form of political engagement
- (C) Not applicable, we were not members in or supporters of any trade associations, think tanks, or similar bodies that conduct any form of political engagement during the reporting year

## **STRATEGY**

## **CAPITAL ALLOCATION**

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 20	CORE	N/A	N/A	PUBLIC	Capital allocation	1

## Which elements do your organisation-level exclusions cover?

- ☑ (A) Exclusions based on our organisation's values or beliefs regarding particular sectors, products or services
- ☐ (B) Exclusions based on our organisation's values or beliefs regarding particular regions or countries
- $\Box$  (C) Exclusions based on minimum standards of business practice aligned with international norms such as the OECD Guidelines for Multinational Enterprises, the International Bill of Human Rights, UN Security Council sanctions or the UN Global Compact
- ☑ (D) Exclusions based on our organisation's climate change commitments
- $\square$  (E) Other elements
- o (F) Not applicable; our organisation does not have any organisation-level exclusions



Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 21	CORE	N/A	N/A	PUBLIC	Capital allocation	1

## How does your responsible investment approach influence your strategic asset allocation process?

- ☐ (A) We incorporate ESG factors into our assessment of expected asset class risks and returns
- $\square$  (B) We incorporate climate change–related risks and opportunities into our assessment of expected asset class risks and returns
- $\Box$  (C) We incorporate human rights–related risks and opportunities into our assessment of expected asset class risks and returns
- □ (D) We incorporate risks and opportunities related to other systematic sustainability issues into our assessment of expected asset class risks and returns
- (E) We do not incorporate ESG factors, climate change, human rights or other systematic sustainability issues into our assessment of expected asset class risks and returns
- (F) Not applicable; we do not have a strategic asset allocation process

## STEWARDSHIP: OVERALL STEWARDSHIP STRATEGY

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 22	CORE	OO 8, OO 9	N/A	PUBLIC	Stewardship: Overall stewardship strategy	2

For the majority of AUM within each asset class, which of the following best describes your primary stewardship objective?



	(1) Listed equity	(2) Fixed income
(A) Maximise our portfolio-level risk-adjusted returns. In doing so, we seek to address any risks to overall portfolio performance caused by individual investees' contribution to systematic sustainability issues.	•	•
(B) Maximise our individual investments' risk-adjusted returns. In doing so, we do not seek to address any risks to overall portfolio performance caused by individual investees' contribution to systematic sustainability issues.	Ο	0

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 23	PLUS	OO 5, OO 8, OO 9	N/A	PUBLIC	Stewardship: Overall stewardship strategy	2

How does your organisation, or the external service providers or external managers acting on your behalf, prioritise the investees or other entities on which to focus its stewardship efforts?

As leading active managers, YCM prides itself on a long history of active engagement and a stewardship approach, engaging with every company we invest in.

Stewardship duties are shared across the investment teams. For all companies held in portfolios, analysts are required to attempt to engage with both senior management and the board on at least an annual basis. The analysts can utilise their knowledge to influence companies to improve performance including improving the company's performance on ESG issues.

The broad objectives of all company engagements are to:

- · Promote the interests of shareholders by influencing the company behaviour to maximise shareholder value;
- Encourage management of ESG issues, particularly where the ESG issues are material to the valuation;
- · Promote improvements in ESG disclosure where it is viewed as insufficient; and



• Where the company requests information or guidance, to provide assistance in improving shareholder value and improved ESG management.

Where ESG issues have been identified, we consider it an important part to communicate our concerns to the management or board of the company to seek progress on the issue. We meet with company chairmen and non-executive directors throughout the year to ensure we are able to proactively engage with the company as decisions are being made, rather than only at the AGM times. If the company is receptive to our suggestions and commits to make changes in subsequent periods, we may vote 'for' management. We have often found this to be a constructive process which results in more effective outcomes for all shareholders.

Our scorecard provides prompting questions and a scoring rubric to guide analysts on what constitutes an evidence-based 'high' or 'low' score. This guides the prioritisation of companies and issues to engage with. Analysts retain discretion on weightings of topics based on the sector and company under analysis. We draw on publicly available information, company disclosures, and company meetings as well as third-party data providers.

We have also implemented meeting notes system to record Engagement activity and outcomes across the Investment teams, (including related to ESG).

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 24	CORE	OO 8, OO 9	N/A	PUBLIC	Stewardship: Overall stewardship strategy	2

Which of the following best describes your organisation's default position, or the position of the external service providers or external managers acting on your behalf, concerning collaborative stewardship efforts?

- (A) We recognise the value of collective action, and as a result, we prioritise collaborative stewardship efforts wherever possible
- o (B) We collaborate on a case-by-case basis
- (C) Other Specify:

The primary target of our engagements is typically with senior leadership of companies within the portfolio. In some cases, we work with clients to collaboratively engage on material topics that we think present risks to our responsible investment approach and to our clients portfolios. We tend to focus on individual issuers and are exploring ways of thinking through broader systemic risk through advocacy and collaboration via peak bodies.

o (D) We do not join collaborative stewardship efforts

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 24.1	PLUS	OO 8, OO 9	N/A	PUBLIC	Stewardship: Overall stewardship strategy	2



Elaborate on your organisation's default position on collaborative stewardship, or the position of the external service providers or external investment managers acting on your behalf, including any other details on your overall approach to collaboration.

The primary target of our engagements is typically with senior leadership of companies within the portfolio. In some cases, we work with clients to collaboratively engage on material topics that we think present risks to our responsible investment approach and to our clients portfolios. We tend to focus on individual issuers and are exploring ways of thinking through broader systemic risk through advocacy and collaboration via peak bodies.

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 25	PLUS	OO 5, OO 8, OO 9	N/A	PUBLIC	Stewardship: Overall stewardship strategy	2

Rank the channels that are most important for your organisation in achieving its stewardship objectives.

(A) Internal resources, e.g. stewardship team, investment team, ESG team, or staff Select from the list:



☑ (B) External investment managers, third-party operators and/or external property managers, if applicable Select from the list:



☑ (C) External paid specialist stewardship services (e.g. engagement overlay services or, in private markets, sustainability consultants) excluding investment managers, real assets third-party operators, or external property managers

Select from the list:

4

☑ (D) Informal or unstructured collaborations with investors or other entities

Select from the list:



☑ (E) Formal collaborative engagements, e.g. PRI-coordinated collaborative engagements, Climate Action 100+, or similar

Select from the list:



o (F) We do not use any of these channels

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 27	PLUS	OO 8, OO 9	N/A	PUBLIC	Stewardship: Overall stewardship strategy	2

How are your organisation's stewardship activities linked to your investment decision making, and vice versa?



Active Stewardship approach: As leading active managers, YCM prides itself on a long history of active engagement and a stewardship approach, engaging with every company we invest in.

We take an active approach to engaging with companies. We firmly believe that engaging with companies to improve their ESG practices can drive significant outperformance. Targets around engagement may be general (e.g. providing a net zero roadmap), industry, or company-specific (e.g. internalizing management, exiting an emissions-intensive asset).

We monitor progress by comprehensively documenting each engagement and comparing management's stated goals versus actual outcomes. We also keep a register (database) that tracks all engagements undertaken by the Investment teams. The register records meetings with company management, boards, customers, suppliers and competitors.

ESG issues form part of the engagement of every company meeting we undertake, with the level of discussion depending on our materiality assessment under our overall risk-reward framework.

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 28	PLUS	OO 8, OO 9	N/A	PUBLIC	Stewardship: Overall stewardship strategy	2

#### If relevant, provide any further details on your organisation's overall stewardship strategy.

The primary target of our engagements is typically with senior leadership of companies within the portfolio. In some cases, we work with clients to collaboratively engage on material topics that we think present risks to our responsible investment approach and to our clients portfolios. We tend to focus on individual issuers and are exploring ways of thinking through broader systemic risk through advocacy and collaboration via peak bodies.

Our objectives in our ESG engagement are set at a company and industry level, and depend on the relevance to that organisation. For example, for high emitters, the most common objectives are around minimising climate change risks and how management should pursue opportunities as the world transitions to a low carbon world.

Following a recent enhancement in our ESG process, our new engagement template highlights the context/background, focus, objectives, outcomes and follow-up items for material ESG meetings, which we determine at a company level. Based on this framework, we are currently engaging with ~25 companies on significant ESG issues across Yarra Equities. The framework will also help us assess our view that improving ESG trends has the highest correlation to share price performance, given the higher level of inefficiency versus 'ESG leaders'.



## STEWARDSHIP: (PROXY) VOTING

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 29	CORE	OO 9, PGS 1	N/A	PUBLIC	Stewardship: (Proxy) voting	2

When you use external service providers to give recommendations, how do you ensure those recommendations are consistent with your organisation's (proxy) voting policy?

☑ (A) Before voting is executed, we review external service providers' voting recommendations for controversial and high-profile votes

Select from the below list:

- o (1) in all cases
- (2) in a majority of cases
- o (3) in a minority of cases

☑ (B) Before voting is executed, we review external service providers' voting recommendations where the application of our voting policy is unclear

Select from the below list:

- o (1) in all cases
- (2) in a majority of cases
- o (3) in a minority of cases

 $\Box$  (C) We ensure consistency with our voting policy by reviewing external service providers' voting recommendations only after voting has been executed

- o (D) We do not review external service providers' voting recommendations
- o (E) Not applicable; we do not use external service providers to give voting recommendations

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 30	CORE	OO 9	N/A	PUBLIC	Stewardship: (Proxy) voting	2

#### How is voting addressed in your securities lending programme?

- o (A) We recall all securities for voting on all ballot items
- o (B) When a vote is deemed important according to pre-established criteria (e.g. high stake in the company), we recall all our securities for voting
- o (C) Other
- o (D) We do not recall our securities for voting purposes
- (E) Not applicable; we do not have a securities lending programme



Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 31	CORE	OO 9.1	N/A	PUBLIC	Stewardship: (Proxy) voting	2

For the majority of votes cast over which you have discretion to vote, which of the following best describes your decision making approach regarding shareholder resolutions (or that of your external service provider(s) if decision making is delegated to them)?

- (A) We vote in favour of resolutions expected to advance progress on our stewardship priorities, including affirming a company's good practice or prior commitment
- o (B) We vote in favour of resolutions expected to advance progress on our stewardship priorities, but only if the investee company has not already publicly committed to the action(s) requested in the proposal
- o (C) We vote in favour of shareholder resolutions only as an escalation measure
- o (D) We vote in favour of the investee company management's recommendations by default
- o (E) Not applicable; we do not vote on shareholder resolutions

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 32	CORE	OO 9	N/A	PUBLIC	Stewardship: (Proxy) voting	2

During the reporting year, how did your organisation, or your external service provider(s), pre-declare voting intentions prior to voting in annual general meetings (AGMs) or extraordinary general meetings (EGMs)?

- ☐ (A) We pre-declared our voting intentions publicly through the PRI's vote declaration system on the Resolution Database
- ☐ (B) We pre-declared our voting intentions publicly by other means, e.g. through our website
- ☑ (C) We privately communicated our voting decision to investee companies prior to the AGM/EGM
- o (D) We did not privately or publicly communicate our voting intentions prior to the AGM/EGM
- o (E) Not applicable; we did not cast any (proxy) votes during the reporting year

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 33	CORE	OO 9	PGS 33.1	PUBLIC	Stewardship: (Proxy) voting	2

After voting has taken place, do you publicly disclose your (proxy) voting decisions or those made on your behalf by your external service provider(s), company by company and in a central source?

- o (A) Yes, for all (proxy) votes
- o (B) Yes, for the majority of (proxy) votes
- o (C) Yes, for a minority of (proxy) votes
- (D) No, we do not publicly report our (proxy) voting decisions company-by-company and in a central source



## Explain why:

A record of proxy votes cast is shortly to be publicly disclosed on the YCM corporate website, this process is currently undergoing internal signoff. This will then be published on an ongoing basis for all proxy votes.

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 34	CORE	OO 9	N/A	PUBLIC	Stewardship: (Proxy) voting	2

After voting has taken place, did your organisation, and/or the external service provider(s) acting on your behalf, communicate the rationale for your voting decisions during the reporting year?

	(1) In cases where we abstained or voted against management recommendations	(2) In cases where we voted against an ESG-related shareholder resolution	
(A) Yes, we publicly disclosed the rationale			
(B) Yes, we privately communicated the rationale to the company	(3) for a minority of votes	(3) for a minority of votes	
(C) We did not publicly or privately communicate the rationale, or we did not track this information	0	0	
(D) Not applicable; we did not abstain or vote against management recommendations or ESG-related shareholder resolutions during the reporting year	0	0	

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 35	PLUS	OO 9	N/A	PUBLIC	Stewardship: (Proxy) voting	2



## How does your organisation ensure vote confirmation, i.e. that your votes have been cast and counted correctly?

We use ISS's ProxyExchange platform to lodge proxy votes and for recording and reporting purposes. If we decide to vote against company management, we always communicate our rationale to the company prior to lodging the vote.

## STEWARDSHIP: ESCALATION

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 36	CORE	OO 8, OO 9	N/A	PUBLIC	Stewardship: Escalation	2

For your listed equity holdings, what escalation measures did your organisation, or the external investment managers or service providers acting on your behalf, use in the past three years?

## (1) Listed equity (A) Joining or broadening an existing collaborative engagement or creating a new one (B) Filing, co-filing, and/or submitting a shareholder resolution or proposal (C) Publicly engaging the entity, e.g. signing an open letter (D) Voting against the re-election $\checkmark$ of one or more board directors (E) Voting against the chair of the board of directors, or equivalent, **√** e.g. lead independent director $\checkmark$ (F) Divesting (G) Litigation (H) Other



(I) In the past three years, we did not use any of the above escalation measures for our listed equity holdings

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 37	CORE	Multiple, see guidance	N/A	PUBLIC	Stewardship: Escalation	2

For your corporate fixed income assets, what escalation measures did your organisation, or the external investment managers or service providers acting on your behalf, use in the past three years?

□ (A)	Joining or	broadening an	existing	collaborative	engagement	or creating a	a new one
-------	------------	---------------	----------	---------------	------------	---------------	-----------

 $\square$  (B) Publicly engaging the entity, e.g. signing an open letter

☑ (C) Not investing

 $\square$  (D) Reducing exposure to the investee entity

☐ (E) Divesting

☐ (F) Litigation

☐ (G) Other

o (H) In the past three years, we did not use any of the above escalation measures for our corporate fixed income assets

## STEWARDSHIP: ENGAGEMENT WITH POLICY MAKERS

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 39	CORE	OO 8, OO 9	PGS 39.1, PGS 39.2	PUBLIC	Stewardship: Engagement with policy makers	2

Did your organisation, or the external investment managers or service providers acting on your behalf, engage with policy makers as part of your responsible investment approach during the reporting year?

7	(A)	Yes	we	engaged	with	nolicy	makers	directly
_ '		, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	VVC	CHIQUICU	VVILII	DOILC	muncis	uncon

Explain why: (Voluntary)



 <sup>□ (</sup>A) Yes, we engaged with policy makers directly
 □ (B) Yes, we engaged with policy makers through the leadership of or active participation in working groups or collaborative initiatives, including via the PRI

<sup>☐ (</sup>C) Yes, we were members of, supported, or were in another way affiliated with third party organisations, including trade associations and non-profit organisations, that engage with policy makers, excluding the PRI

<sup>(</sup>D) We did not engage with policy makers directly or indirectly during the reporting year beyond our membership in the PRI

## STEWARDSHIP: EXAMPLES

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 40	PLUS	OO 8, OO 9	N/A	PUBLIC	Stewardship: Examples	2

Provide examples of stewardship activities that you conducted individually or collaboratively during the reporting year that contributed to desired changes in the investees, policy makers or other entities with which you interacted.

. ,
(A) Example 1: Title of stewardship activity:
Engagement with origin Energy
(1) Led by
(1) Internally led
o (2) External service provider led
o (3) Led by an external investment manager, real assets third-party operator and/or external property manager
(2) Primary focus of stewardship activity
☑ (1) Environmental factors
$\square$ (2) Social factors
$\square$ (3) Governance factors
(3) Asset class(es)
☑ (1) Listed equity
☐ (2) Fixed income
☐ (3) Private equity
$\square$ (4) Real estate
$\square$ (5) Infrastructure
$\square$ (6) Hedge funds
☐ (7) Forestry
$\square$ (8) Farmland
☐ (9) Other
(4) Description of the activity and what was achieved. For collaborative activities, provide detail on your individual contribution.

One of the key engagements was with the board of Origin Energy. The foundation of the ORG thesis was the idea that because to its strong position in the gas supply and underweight coal generation, it was comparably well positioned to lead the energy transition. 2020 saw an obvious chance for ORG to close Eraring early as discounts on carbon-intensive firms grew. Yarra positively interacted with the ORG Board and management on the matter, which ultimately resulted in the closure of Eraring by 2025 being announced in February 2022. Origin was then open to acquisition offers at prices 61% higher than those immediately after the Eraring announcement in February.

(B) Example 2:

Title of stewardship activity:

Engagement with Alumina



(1) Led by
(1) Internally led
o (2) External service provider led
o (3) Led by an external investment manager, real assets third-party operator and/or external property manager
(2) Primary focus of stewardship activity
☑ (1) Environmental factors
☐ (2) Social factors
☐ (3) Governance factors
(3) Asset class(es)
☑ (1) Listed equity
(2) Fixed income
☐ (3) Private equity
☐ (4) Real estate
··
☐ (5) Infrastructure
☐ (6) Hedge funds
(7) Forestry
(8) Farmland
(a) Other
(4) Description of the activity and what was achieved. For collaborative activities, provide detail on your individual contribution.
Our engagement with Alumina highlights our focus on the highest emitting companies in our portfolios in terms of decarbonisation. We have progressed discussions with management over how they will navigate what are substantial risks and opportunities in the transition to a low-carbon world. Following recent initiatives, we believe the company is well positioned to pursue reductions for its hard-to-abate emissions and to capture the strong demand outlook for aluminum in a net zero world.
(C) Example 3:
Title of stewardship activity:
The of Stewardship delivity.
Engagement with Star Entertainment
(1) Led by
(1) Internally led
(2) External service provider led
<ul> <li>(2) External service provider red</li> <li>(3) Led by an external investment manager, real assets third-party operator and/or external property manager</li> </ul>
(2) Primary focus of stewardship activity
☐ (1) Environmental factors ☐ (2) Social factors
☑ (3) Governance factors
(3) Asset class(es)
7 (1) Lieted equity
☑ (1) Listed equity
☐ (2) Fixed income
☐ (2) Fixed income ☐ (3) Private equity
☐ (2) Fixed income ☐ (3) Private equity ☐ (4) Real estate
☐ (2) Fixed income ☐ (3) Private equity ☐ (4) Real estate ☐ (5) Infrastructure
☐ (2) Fixed income ☐ (3) Private equity ☐ (4) Real estate ☐ (5) Infrastructure ☐ (6) Hedge funds
☐ (2) Fixed income ☐ (3) Private equity ☐ (4) Real estate ☐ (5) Infrastructure ☐ (6) Hedge funds ☐ (7) Forestry
☐ (2) Fixed income ☐ (3) Private equity ☐ (4) Real estate ☐ (5) Infrastructure ☐ (6) Hedge funds ☐ (7) Forestry ☐ (8) Farmland
☐ (2) Fixed income ☐ (3) Private equity ☐ (4) Real estate ☐ (5) Infrastructure ☐ (6) Hedge funds ☐ (7) Forestry



Our engagement with Star Entertainment highlights how ESG can become a threshold issue when our engagement fails to achieve the desired outcomes, resulting in us exiting the position. We had engaged repeatedly with the gaming company following allegations towards peer Crown Resorts of money laundering and criminal activity in July 2019. Our initial aim was to assess whether the activity was isolated to Crown Resort or occurring more widely in the industry, and whether SGR had adequate governance and AML frameworks in place to mitigate the risk.

(D) Example 4:
Title of stewardship activity:
(1) Led by
o (1) Internally led
o (2) External service provider led
o (3) Led by an external investment manager, real assets third-party operator and/or external property manager
(2) Primary focus of stewardship activity
$\square$ (1) Environmental factors
☐ (2) Social factors
☐ (3) Governance factors
(3) Asset class(es)
☐ (1) Listed equity
☐ (2) Fixed income
$\square$ (3) Private equity
☐ (4) Real estate
☐ (5) Infrastructure
☐ (6) Hedge funds
☐ (7) Forestry
$\square$ (8) Farmland
☐ (9) Other
(4) Description of the activity and what was achieved. For collaborative activities, provide detail on your individual contribution
(E) Example 5:
Title of stewardship activity:
(1) Led by
o (1) Internally led
o (2) External service provider led
o (3) Led by an external investment manager, real assets third-party operator and/or external property manager
(2) Primary focus of stewardship activity
$\square$ (1) Environmental factors
☐ (2) Social factors
$\square$ (3) Governance factors
(3) Asset class(es)
☐ (1) Listed equity
☐ (2) Fixed income
$\square$ (3) Private equity
☐ (4) Real estate
☐ (5) Infrastructure
☐ (6) Hedge funds
☐ (7) Forestry
$\square$ (8) Farmland
☐ (9) Other



(4) Description of the activity and what was achieved. For collaborative activities, provide detail on your individual contribution.

## **CLIMATE CHANGE**

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 41	CORE	N/A	PGS 41.1	PUBLIC	Climate change	General

#### Has your organisation identified climate-related risks and opportunities affecting your investments?

#### ☑ (A) Yes, within our standard planning horizon

Specify the risks and opportunities identified and your relevant standard planning horizon:

YCM has an organisational net zero emissions goal and is working through how we might commit to an investment portfolio net zero goal.

- (1) climate positive, i.e. part of the solution, taking carbon out of the atmosphere
- (2) low emitters, i.e. low absolute and relative emissions profiles relative to peers and within the portfolio
- (3) middle of the pack, following, i.e. somewhere between low/high emissions and identifying which factors we are honing in to understand better or watching
- (4) high emitters, but positive, i.e. while they are contributing to high emissions today, we feel confident either about pathways, credible targets, business model transitions, and/or our engagement strategy to keep backing these companies from a climate perspective or
- (5) high emitters, watchlist, i.e. we are monitoring or aware that these companies may have insufficient targets or strategies to continue to hold over the long term.
- $\square$  (B) Yes, beyond our standard planning horizon
- o (C) No, we have not identified climate-related risks and/or opportunities affecting our investments

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 41.1	CORE	PGS 41	N/A	PUBLIC	Climate change	General

Does your organisation integrate climate-related risks and opportunities affecting your investments in its overall investment strategy, financial planning and (if relevant) products?

(A) Yes, our overall investment strategy, financial planning and (if relevant) products integrate climate-related risks and opportunities

Describe how climate-related risks and opportunities have affected or are expected to affect your investment strategy, financial planning and (if relevant) products:



We recognise moving toward a net zero strategy will require using differentiated levers, including building a more robust understanding of baseline data and pathways forward that will suit our client mandates. While we already understand the largest emitters by investment strategy and practice active engagement toward the thesis of supporting decarbonisation and the energy transition required, we will be working through a more coordinated approach to line up client expectations and targets with portfolio management strategies over the next year or so.

Climate change risks are material inputs to our company valuations and overall investment theses. When assessing climate risks, we undertake in-depth analysis to go beyond tracking disclosure to understand the integrity and feasibility of pathways toward company emissions targets. As active managers, we engage regularly and use meetings as a key tool to understand companies' targets and transition strategies as well as to advocate for what we believe constitutes best practice within the company's industry peer group. We have also built both point in time emissions analysis (absolute emissions and emissions intensity) as well as climate action and leadership (forward strategy, targets, alignment with capex etc) into our standard ESG integration process and scorecard. We understand and are aligned with a net zero imperative and have built climate analysis and reporting into our investment process.

As a bottom-up fund manager, we do not currently actively target the investment strategy's carbon footprint at a portfolio level. Instead, we continue to focus on climate change risks and opportunities at a stock and sector level, where portfolio positioning is determined by robust company analysis. Climate change risks are material inputs to our company valuations and overall investment theses, with the adequacy of emissions targets (or lack thereof) a key component.

We primarily source our ESG research internally, through direct, one-on-one engagement with companies and industry participants. A high percentage of these meetings will have at least one agenda item that relates to the identification or discussion of ESG issues, given this is an integral part of our due diligence process. Often the research on individual topics is aggregated by the relevant analysts and presented to the broader team, raising awareness of the issue (e.g. modern slavery) or opportunity (e.g. hydrogen). However, we continue to monitor portfolio level emissions versus the benchmark.

• (B) No, our organisation has not yet integrated climate-related risks and opportunities into its investment strategy, financial planning and (if relevant) products

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 42	PLUS	N/A	N/A	PUBLIC	Climate change	General

#### Which sectors are covered by your organisation's strategy addressing high-emitting sectors?

#### ☑ (A) Coal

Describe your strategy:

YCM has set a target to phase out thermal coal holdings completely from its portfolios by 2030 and will not make new thermal coal investments between now and 2030. Maximum 10% revenue threshold applies to existing holdings.

#### 

Describe your strategy:

Exclude by 2040; ESG screen and higher threshold for any new investments into oil & gas exploration and production from 2023 to 2040; Active management and engagement to reduce ESG risks and promote orderly energy transition toward decarbonisation

#### ☑ (C) Oil

Describe your strategy:

Exclude by 2040; ESG screen and higher threshold for any new investments into oil & gas exploration and production from 2023 to 2040; Active management and engagement to reduce ESG risks and promote orderly energy transition toward decarbonisation

#### ☑ (D) Utilities



Describe your strategy:
Supporting those actively moving toward energy transition and decarbonisation. Active engagement.
☐ (E) Cement ☑ (F) Steel Describe your strategy:
Back those proactively moving toward lower carbon tech solutions, including hydrogen and recycled scrap metals. Continue to invest in iron ore and revisit technological solutions with metallurgical coal.
☑ (G) Aviation Describe your strategy:
Preferencing companies that are proactively investing in meaningful solutions (benchmarking to global best practice peers) such as SAFs; Engaging actively
☐ (H) Heavy duty road ☐ (I) Light duty road ☑ (J) Shipping Describe your strategy:
Do not invest in pure play or significant majority thermal coal logistics companies. Others are run through our ESG scorecard to identify material risks.
<ul> <li>□ (K) Aluminium</li> <li>□ (L) Agriculture, forestry, fishery</li> <li>☑ (M) Chemicals</li> <li>Describe your strategy:</li> </ul>
Take a case-by-case approach to portfolio of chemicals of concern and emerging research/regulatory environment. Do not invest where known proven carcinogens.
☑ (N) Construction and buildings Describe your strategy:
Only supporting those companies that are proactively investing in meaningful solutions (benchmarking to global best practice peers) such as lower carbon cement/concrete; Engaging actively
<ul> <li>□ (O) Textile and leather</li> <li>□ (P) Water</li> <li>□ (Q) Other</li> <li>• (R) We do not have a strategy addressing high-emitting sectors</li> </ul>

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 43	CORE	N/A	N/A	PUBLIC	Climate change	General

Has your organisation assessed the resilience of its investment strategy in different climate scenarios, including one in which the average temperature rise is held to below 2 degrees Celsius (preferably to 1.5 degrees Celsius) above preindustrial levels?

☐ (A) Yes, using the Inevitable Policy Response Forecast Policy Scenario (FPS) or Required Policy Scenario (RF	PS)
☐ (B) Yes, using the One Earth Climate Model scenario	
☑ (C) Yes, using the International Energy Agency (IEA) Net Zero scenario	
$\square$ (D) Yes, using other scenarios	



o (E) No, we have not assessed the resilience of our investment strategy in different climate scenarios, including one that holds temperature rise to below 2 degrees

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 44	CORE	N/A	N/A	PUBLIC	Climate change	General

## Does your organisation have a process to identify, assess, and manage the climate-related risks (potentially) affecting your investments?

#### ☑ (A) Yes, we have a process to identify and assess climate-related risks

(1) Describe your process

Climate-related risks are explicitly factored into our ESG research is ingrained in how our processes for our Australian Equity and Fixed Income analysts, invest and are a mainstream part of the ongoing bottom-up fundamental research processes.

ESG research is ingrained in how our Australian Equity and Fixed Income analysts invest and are a mainstream part of the ongoing research process.

(2) Describe how this process is integrated into your overall risk management

At the Australian Equity level, our process is as follows:

- Firstly, we identify ESG issues through extensive company and industry due diligence including a proactive program of engaging company boards, reviewing board structures/compensation guidelines and engaging third party consultants/brokers to undertake bespoke research.
- ESG issues which are identified are included in our one-page investment thesis produced for each company, which is an effective tool to monitor these ESG issues.
- If we assess the ESG issues identified to be sufficiently material and a threshold issue, we will not invest in that company.
- ESG issues identified and found not to be threshold issues are incorporated into our valuation work. They may be included as a specific charge to the cash flows (e.g. a potential environmental liability) or an adjustment to the weighted average cost of capital calculation.
- Our policy includes a requirement that we vote on all resolutions put forward by companies that we invest in. We incorporate the advice of an external research firm when deciding on how to vote, however we are not bound to follow their advice if we believe it is inconsistent with the overall objective of voting in our clients' interests.
- We are committed to including ESG considerations in our brokerage panel structure.

At the Fixed Income level, our process is as follows:

- Firstly, we identify ESG issues through extensive sovereign, company and industry due diligence including a proactive program of engaging all stakeholders and third party consultants/brokers to undertake bespoke research.
- ESG issues which are identified are included in our one-page investment thesis produced for each issuer, and factored into our credit assessments.
- If we assess the ESG issues identified to be sufficiently material and a threshold issue, we will not invest in that company.



- ESG issues identified and found not to be threshold issues are incorporated into our valuation work. This will typically result in a lower than otherwise credit rating, which will typically require greater compensation/return to justify the investment.

  As part of our research process, we utilise multiple channels to remain abreast of ESG issues:
- Company and industry contact (as noted above).
- · Meetings with industry experts, consultants and market participants including regulators and government.
- Meetings with brokers around specific ESG issues (note: our panel vote includes a specific allocation for ESG research).
- Use of the GLG and Guidepoint and Primary Insight expert networks to identify and target meetings around specific topics, particularly in offshore markets.
- · Attendance at industry meetings
- $\square$  (B) Yes, we have a process to manage climate-related risks
- o (C) No, we do not have any processes to identify, assess, or manage the climate-related risks affecting our investments

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle	
PGS 45	CORE	N/A	N/A	PUBLIC	Climate change	General	
During the reporting year, which of the following climate risk metrics or variables affecting your investments did your							

During the reporting year, which of the following climate risk metrics or variables affecting your investments did your organisation use and disclose?
☐ (A) Exposure to physical risk
☐ (B) Exposure to transition risk
☐ (C) Internal carbon price
☑ (D) Total carbon emissions
(1) Indicate whether this metric or variable was used and disclosed, including the methodology
(1) Metric or variable used
o (2) Metric or variable used and disclosed
o (3) Metric or variable used and disclosed, including methodology
☑ (E) Weighted average carbon intensity
(1) Indicate whether this metric or variable was used and disclosed, including the methodology
(1) Metric or variable used
o (2) Metric or variable used and disclosed
o (3) Metric or variable used and disclosed, including methodology
☐ (F) Avoided emissions
☐ (G) Implied Temperature Rise (ITR)
$\square$ (H) Non-ITR measure of portfolio alignment with UNFCCC Paris Agreement goals
$\square$ (I) Proportion of assets or other business activities aligned with climate-related opportunities
☐ (J) Other metrics or variables
o (K) Our organisation did not use or disclose any climate risk metrics or variables affecting our investments during the reporting



year

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 46	CORE	N/A	N/A	PUBLIC	Climate change	General

# During the reporting year, did your organisation disclose its Scope 1, Scope 2, and/or Scope 3 greenhouse gas emissions?

	(A)	Scope	1	emissions
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☐ (B) Scope 2 emissions

 $\square$  (C) Scope 3 emissions (including financed emissions)

● (D) Our organisation did not disclose its Scope 1, Scope 2, or Scope 3 greenhouse gas emissions during the reporting year

## SUSTAINABILITY OUTCOMES

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
PGS 47	CORE	N/A	Multiple indicators	PUBLIC	Sustainability outcomes	1, 2

# Has your organisation identified the intended and unintended sustainability outcomes connected to its investment activities?

- o (A) Yes, we have identified one or more specific sustainability outcomes connected to our investment activities
- (B) No, we have not yet identified the sustainability outcomes connected to any of our investment activities Explain why:

Environmental, Social and Governance (ESG) principles are ingrained in how we invest and are a mainstream part of the team's ongoing research process. In terms of intended and unintended sustainability outcomes, we are in the midst of further scoping, measurement and development of these in conjunction with our corporate sustainability initiatives. We are currently engaged with an external consultant to conduct a third party assessment and audit and progress our implementation of active strategies (e.g. emissions reduction).



# LISTED EQUITY (LE)

## **OVERALL APPROACH**

## **MATERIALITY ANALYSIS**

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
LE 1	CORE	00 21	N/A	PUBLIC	Materiality analysis	1

Does your organisation have a formal investment process to identify and incorporate material ESG factors across your listed equity strategies?

(1) for all of our AUM
(1) for all of our AUM
(1) for all of our AUM
0
•



### MONITORING ESG TRENDS

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
LE 2	CORE	OO 21	N/A	PUBLIC	Monitoring ESG trends	1

Does your organisation have a formal process for monitoring and reviewing the implications of changing ESG trends across your listed equity strategies?

(A) Yes, we have a formal process that includes scenario analyses	(1) for all of our AUM
(B) Yes, we have a formal process, but it does not include scenario analyses	
(C) We do not have a formal process for our listed equity strategies; our investment professionals monitor how ESG	0

(D) We do not monitor and review the implications of changing ESG trends on our listed equity strategies

trends vary over time at their

discretion

0

(3) Active - fundamental

### (A) Yes, we have a formal process that includes scenario analysis - Specify: (Voluntary)

One of the biggest trends we are seeing is a push from climate targets to a more robust understanding of implementation and the requirements to get to a 1.5 degree scenario. This has meant a recalibration of what implementation steps are required. The focus is now towards the alignment of spend (i.e. capex) with climate goals, what trade-offs or shifts in business models may need to be made to keep pace with the evolving energy transition, and an interrogation of climate related targets and the viability of pathways set. As we continually track YCM's climate targets and ambitions and match this up to portfolio construction and performance, we are thinking about how we conduct a more in-depth net zero strategy over the coming year to align with both best practice risk mitigation and client interest.



## **PRE-INVESTMENT**

## **ESG INCORPORATION IN RESEARCH**

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
LE 3	CORE	OO 21	N/A	PUBLIC	ESG incorporation in research	1

How does your financial analysis and equity valuation or security rating process incorporate material ESG risks?

## (2) Active - fundamental

(A) We incorporate material governance-related risks into our financial analysis and equity valuation or security rating process	(1) in all cases
(B) We incorporate material environmental and social risks into our financial analysis and equity valuation or security rating process	(1) in all cases
(C) We incorporate material environmental and social risks related to companies' supply chains into our financial analysis and equity valuation or security rating process	(1) in all cases
(D) We do not incorporate material ESG risks into our financial analysis, equity valuation or security rating processes	0



Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
LE 4	CORE	00 21	N/A	PUBLIC	ESG incorporation in research	1

What information do you incorporate when you assess the ESG performance of companies in your financial analysis, benchmark selection and/or portfolio construction process?

## (3) Active - fundamental

(A) We incorporate qualitative and/or quantitative information on current performance across a range of material ESG factors	(1) in all cases
(B) We incorporate qualitative and/or quantitative information on historical performance across a range of material ESG factors	(1) in all cases
(C) We incorporate qualitative and/or quantitative information on material ESG factors that may impact or influence future corporate revenues and/or profitability	(1) in all cases
(D) We incorporate qualitative and/or quantitative information enabling current, historical and/or future performance comparison within a selected peer group across a range of material ESG factors	(1) in all cases



(E) We do not incorporate qualitative or quantitative information on material ESG factors when assessing the ESG performance of companies in our financial analysis, equity investment or portfolio construction process

0

### **ESG INCORPORATION IN PORTFOLIO CONSTRUCTION**

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
LE 5	PLUS	00 21	N/A	PUBLIC	ESG incorporation in portfolio construction	1

Provide an example of how you incorporated ESG factors into your equity selection and research process during the reporting year.

One of the key engagements was with the board of Origin Energy. The foundation of the ORG thesis was the idea that because to its strong position in the gas supply and underweight coal generation, it was comparably well positioned to lead the energy transition. 2020 saw an obvious chance for ORG to close Eraring early as discounts on carbon-intensive firms grew. Yarra positively interacted with the ORG Board and management on the matter, which ultimately resulted in the closure of Eraring by 2025 being announced in February 2022. Origin was then open to acquisition offers at prices 61% higher than those immediately after the Eraring announcement in February.

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
LE 6	CORE	00 21	N/A	PUBLIC	ESG incorporation in portfolio construction	1

How do material ESG factors contribute to your stock selection, portfolio construction and/or benchmark selection process?



### (3) Active - fundamental

(A) Material ESG factors contribute to the selection of individual assets and/or sector weightings within our portfolio construction and/or benchmark selection process	(1) for all of our AUM	
(B) Material ESG factors contribute to the portfolio weighting of individual assets within our portfolio construction and/or benchmark selection process	(1) for all of our AUM	
(C) Material ESG factors contribute to the country or region weighting of assets within our portfolio construction and/or benchmark selection process		
(D) Other ways material ESG factors contribute to your portfolio construction and/or benchmark selection process	(1) for all of our AUM	
(E) Our stock selection, portfolio construction or benchmark selection process does not include the incorporation of material ESG factors	0	

# (D) Other ways material ESG factors contribute to your portfolio construction and/or benchmark selection process - Specify:

Our approach to responsible investment seeks to manage ESG issues in a way that reduces risk and delivers long-term sustainable financial returns for our clients. Where possible, we intentionally invest in opportunities that deliver benefits to society and the environment that also drive return for our clients. A summary of our ESG approach is available on our website at: https://www.yarracm.com/tools-and-resources/literature-centre/esg-approach/

Key elements of how ESG is integrated into our investment policy include:

1.Negative Screening Exclusions Lists: We have set exclusions on specific sectors and companies; in addition, we implement company and sector specific ESG exclusions mandated by our clients.



- 2.House views on 'controversial' ESG sectors: We have drawn on both bottom-up and top-down research to agree our YCM ESG house views on sectors that do not meet our negative screen exclusions criteria but consistently have material ESG risks. These house views guide our research on the specific company / sector.
- 3.YCM ESG Scorecard: We apply a proprietary ESG scorecard as part of our individual assessment of companies to assign a weighted ESG rating to each company. The scorecard has 13 material ESG topics with a recommended default weighting to calculate material ESG risks/opportunities.
- 4.Positive Screening: We deliberately seek to invest in ESG outperformers, improvers and leaders, screening in 'best in class' companies, particularly in "hard-to-abate" sectors.
- 5.Tracking and Reporting: YCM tracks and reports climate performance or investment portfolios as part of regular reporting to Institutional clients. We also develop bespoke analysis for clients. A record of proxy votes cast is shortly to be publicly disclosed on the YCM corporate website, this process is currently undergoing internal signoff. This will then be published on an ongoing basis for all proxy votes. YCM intends to continue to explore and develop additional reporting options.

## **POST-INVESTMENT**

#### **ESG RISK MANAGEMENT**

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
LE 9	CORE	OO 17.1 LE, OO 21	N/A	PUBLIC	ESG risk management	1

What compliance processes do you have in place to ensure that your listed equity assets subject to negative exclusionary screens meet the screening criteria?

- ☑ (A) We have internal compliance procedures that ensure all funds or portfolios that are subject to negative exclusionary screening have pre-trade checks
- ☐ (B) We have an external committee that oversees the screening implementation process for all funds or portfolios that are subject to negative exclusionary screening
- $\Box$  (C) We have an independent internal committee that oversees the screening implementation process for all funds or portfolios that are subject to negative exclusionary screening
- o (D) We do not have compliance processes in place to ensure that we meet our stated negative exclusionary screens

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
LE 10	CORE	OO 21	N/A	PUBLIC	ESG risk management	1

For the majority of your listed equity assets, do you have a formal process to identify and incorporate material ESG risks and ESG incidents into your risk management process?



## (2) Active - fundamental

(A) Yes, our formal process includes reviews of quantitative and/or qualitative information on material ESG risks and ESG incidents and their implications for individual listed equity holdings	☑
(B) Yes, our formal process includes reviews of quantitative and/or qualitative information on material ESG risks and ESG incidents and their implications for other listed equity holdings exposed to similar risks and/or incidents	
(C) Yes, our formal process includes reviews of quantitative and/or qualitative information on material ESG risks and ESG incidents and their implications for our stewardship activities	
(D) Yes, our formal process includes ad hoc reviews of quantitative and/or qualitative information on severe ESG incidents	☑
(E) We do not have a formal process to identify and incorporate material ESG risks and ESG incidents into our risk management process; our investment professionals identify and incorporate material ESG risks and ESG incidents at their discretion	0



#### 0

## PERFORMANCE MONITORING

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
LE 11	PLUS	00 21	N/A	PUBLIC	Performance monitoring	1

Provide an example of how the incorporation of ESG factors in your listed equity valuation or portfolio construction affected the realised returns of those assets.

One of the key engagements was with the board of Origin Energy. The foundation of the ORG thesis was the idea that because to its strong position in the gas supply and underweight coal generation, it was comparably well positioned to lead the energy transition. 2020 saw an obvious chance for ORG to close Eraring early as discounts on carbon-intensive firms grew. Yarra positively interacted with the ORG Board and management on the matter, which ultimately resulted in the closure of Eraring by 2025 being announced in February 2022. Origin was then open to acquisition offers at prices 61% higher than those immediately after the Eraring announcement in February.

Our engagement with Alumina highlights our focus on the highest emitting companies in our portfolios in terms of decarbonisation. We have progressed discussions with management over how they will navigate what are substantial risks and opportunities in the transition to a low-carbon world. Following recent initiatives, we believe the company is well positioned to pursue reductions for its hard-to-abate emissions and to capture the strong demand outlook for aluminum in a net zero world.

Our engagement with Star Entertainment highlights how ESG can become a threshold issue when our engagement fails to achieve the desired outcomes, resulting in us exiting the position. We had engaged repeatedly with the gaming company following allegations towards peer Crown Resorts of money laundering and criminal activity in July 2019. Our initial aim was to assess whether the activity was isolated to Crown Resort or occurring more widely in the industry, and whether SGR had adequate governance and AML frameworks in place to mitigate the risk.



## **DISCLOSURE OF ESG SCREENS**

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
LE 12	CORE	OO 17 LE, OO 21	N/A	PUBLIC	Disclosure of ESG screens	6

For all your listed equity assets subject to ESG screens, how do you ensure that clients understand ESG screens and their implications?

- ☑ (A) We share a list of ESG screens
- ☑ (B) We share any changes in ESG screens
- ☑ (C) We explain any implications of ESG screens, such as their deviation from a benchmark or impact on sector weightings
- o (D) We do not share the above information for all our listed equity assets subject to ESG screens

# **FIXED INCOME (FI)**

## **OVERALL APPROACH**

## **MATERIALITY ANALYSIS**

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
FI 1	CORE	OO 21	N/A	PUBLIC	Materiality analysis	1

Does your organisation have a formal investment process to identify and incorporate material ESG factors across your fixed income assets?

	(1) SSA	(2) Corporate	(3) Securitised
(A) Yes, our investment process incorporates material governance factors	(1) for all of our AUM	(1) for all of our AUM	(1) for all of our AUM
(B) Yes, our investment process incorporates material environmental and social factors	(1) for all of our AUM	(1) for all of our AUM	(1) for all of our AUM



(C) Yes, our investment process incorporates material ESG factors depending on different investment time horizons	(1) for all of our AUM	(1) for all of our AUM	(1) for all of our AUM
(D) No, we do not have a formal process; our investment professionals identify material ESG factors at their discretion	o	0	0
(E) No, we do not have a formal or informal process to identify and incorporate material ESG factors	0	0	0

## **MONITORING ESG TRENDS**

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
Fl 2	CORE	00 21	N/A	PUBLIC	Monitoring ESG trends	1

Does your organisation have a formal process for monitoring and reviewing the implications of changing ESG trends across your fixed income assets?

	(1) SSA	(2) Corporate	(3) Securitised
(A) Yes, we have a formal process that includes scenario analyses			
(B) Yes, we have a formal process, but does it not include scenario analyses	(1) for all of our AUM	(1) for all of our AUM	(1) for all of our AUM
(C) We do not have a formal process for our fixed income assets; our investment professionals monitor how ESG trends vary over time at their discretion	0	0	0



0

0

## (B) Yes, we have a formal process, but it does not include scenario analyses - Specify: (Voluntary)

0

We monitor credit risks associated with our fixed income assets on an ongoing basis. This includes our ongoing assessment of ESG risk.

## **PRE-INVESTMENT**

## **ESG INCORPORATION IN RESEARCH**

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
FI 3	CORE	00 21	N/A	PUBLIC	ESG incorporation in research	1

For the majority of your fixed income investments, does your organisation incorporate material ESG factors when assessing their credit quality?

	(1) SSA	(2) Corporate	(3) Securitised
(A) We incorporate material environmental and social factors	Ø		
(B) We incorporate material governance-related factors	Ø	$\square$	Z
(C) We do not incorporate material ESG factors for the majority of our fixed income investments	0	0	0

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
FI 4	CORE	00 21	N/A	PUBLIC	ESG incorporation in research	1



## Does your organisation have a framework that differentiates ESG risks by issuer country, region and/or sector?

	(1) SSA	(2) Corporate	(3) Securitised
(A) Yes, we have a framework that differentiates ESG risks by country and/or region (e.g. local governance and labour practices)	(1) for all of our AUM	(1) for all of our AUM	(1) for all of our AUM
(B) Yes, we have a framework that differentiates ESG risks by sector	(1) for all of our AUM	(1) for all of our AUM	(1) for all of our AUM
(C) No, we do not have a framework that differentiates ESG risks by issuer country, region and/or sector	o	0	ο
(D) Not applicable; we are not able to differentiate ESG risks by issuer country, region and/or sector due to the limited universe of our issuers	0	0	0

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
FI 6	CORE	00 21	N/A	PUBLIC	ESG incorporation in research	1

# How do you incorporate significant changes in material ESG factors over time into your fixed income asset valuation process?

	(1) SSA	(2) Corporate
(A) We incorporate it into the forecast of financial metrics or other quantitative assessments	(1) for all of our AUM	(1) for all of our AUM
(B) We make a qualitative assessment of how material ESG factors may evolve	(1) for all of our AUM	(1) for all of our AUM



0

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
FI 7	CORE	00 21	N/A	PUBLIC	ESG incorporation in research	1

At what level do you incorporate material ESG factors into the risks and/or returns of your securitised products?

- o (A) At both key counterparties' and at the underlying collateral pool's levels
- (B) At key counterparties' level only Explain: (Voluntary)

We assign an ESG rating to all securitised deals in the portfolio. The ESG rating is based on our assessment of the underwriter. Our rating can have implications for the credit support and compensation we expect in each deal.

o (C) At the underlying collateral pool's level only

## **ESG INCORPORATION IN PORTFOLIO CONSTRUCTION**

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
FI 8	CORE	00 21	N/A	PUBLIC	ESG incorporation in portfolio construction	1

How do material ESG factors contribute to your security selection, portfolio construction and/or benchmark selection process?



	(1) SSA	(2) Corporate	(3) Securitised
(A) Material ESG factors contribute to the selection of individual assets and/or sector weightings within our portfolio construction and/or benchmark selection process	(1) for all of our AUM	(1) for all of our AUM	(1) for all of our AUM
(B) Material ESG factors contribute to determining the holding period of individual assets within our portfolio construction and/or benchmark selection process	(1) for all of our AUM	(1) for all of our AUM	(1) for all of our AUM
(C) Material ESG factors contribute to the portfolio weighting of individual assets within our portfolio construction and/or benchmark selection process	(1) for all of our AUM	(1) for all of our AUM	(1) for all of our AUM
(D) Material ESG factors contribute to the country or region weighting of assets within our portfolio construction and/or benchmark selection process	(1) for all of our AUM	(1) for all of our AUM	(1) for all of our AUM
(E) Material ESG factors contribute to our portfolio construction and/or benchmark selection process in other ways			
(F) Our security selection, portfolio construction or benchmark selection process does not include the incorporation of material ESG factors	0	0	0



## **POST-INVESTMENT**

## **ESG RISK MANAGEMENT**

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
Fl 11	CORE	00 21	N/A	PUBLIC	ESG risk management	1

## How are material ESG factors incorporated into your portfolio risk management process?

	(1) SSA	(2) Corporate	(3) Securitised
(A) Investment committee members, or the equivalent function or group, can veto investment decisions based on ESG considerations	(1) for all of our AUM	(1) for all of our AUM	(1) for all of our AUM
(B) Companies, sectors, countries and/or currencies are monitored for changes in exposure to material ESG factors and any breaches of risk limits	(1) for all of our AUM	(1) for all of our AUM	(1) for all of our AUM
(C) Overall exposure to specific material ESG factors is measured for our portfolio construction, and sizing or hedging adjustments are made depending on the individual issuer or issue sensitivity to these factors	(1) for all of our AUM	(1) for all of our AUM	(1) for all of our AUM
(D) We use another method of incorporating material ESG factors into our portfolio's risk management process			
(E) We do not have a process to incorporate material ESG factors into our portfolio's risk management process	0	0	0



Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
FI 12	CORE	00 21	N/A	PUBLIC	ESG risk management	1

For the majority of your fixed income assets, do you have a formal process to identify and incorporate material ESG risks and ESG incidents into your risk management process?

	(1) SSA	(2) Corporate	(3) Securitised
(A) Yes, our formal process includes reviews of quantitative and/or qualitative information on material ESG risks and ESG incidents and their implications for individual fixed income holdings	Ø	☑	☑
(B) Yes, our formal process includes reviews of quantitative and/or qualitative information on material ESG risks and ESG incidents, and their implications for other fixed income holdings exposed to similar risks and/or incidents	☑	☑	☑
(C) Yes, our formal process includes reviews of quantitative and/or qualitative information on material ESG risks and ESG incidents, and their implications for our stewardship activities	☑	✓	☑
(D) Yes, our formal process includes ad hoc reviews of quantitative and/or qualitative information on severe ESG incidents	Ø	<b>V</b>	☑



(E) We do not have a formal process to identify and incorporate ESG risks and ESG incidents; our investment professionals identify and incorporate ESG risks and ESG incidents at their discretion	0	0	0
(F) We do not have a formal process to identify and incorporate ESG risks and ESG incidents into our risk management process	0	0	0

## PERFORMANCE MONITORING

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
FI 14	PLUS	OO 5.3 FI, OO 21	N/A	PUBLIC	Performance monitoring	1

Provide an example of how the incorporation of environmental and/or social factors in your fixed income valuation or portfolio construction affected the realised returns of those assets.

The Fixed Income credit risk model actively incorporates four key factors to create individuals scores, which are then weighted to create an overall internal credit rating:

- Financial profile 20-40%
- Business profile 20-40%
- Environmental, Social and Governance (ESG) profile 20-100%1
- Market profile 10-20%.

1. The ESG Weighting Dependent on ESG rating (13 key issues are reviewed) – An internal rating of <BB is considered a Threshold Issue i.e. Non-Investable with ESG accounting for 100% of Model



#### DISCLOSURE OF ESG SCREENS

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
FI 18	CORE	OO 17 FI, OO 21	N/A	PUBLIC	Disclosure of ESG screens	6

For all your fixed income assets subject to ESG screens, how do you ensure that clients understand ESG screens and their implications?

- ☑ (A) We share a list of ESG screens
- $\square$  (B) We share any changes in ESG screens
- $\square$  (C) We explain any implications of ESG screens, such as any deviation from a benchmark or impact on sector weightings
- o (D) We do not share the above information for all our fixed income assets subject to ESG screens

# **CONFIDENCE-BUILDING MEASURES (CBM)**

## **CONFIDENCE-BUILDING MEASURES**

### APPROACH TO CONFIDENCE-BUILDING MEASURES

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
CBM 1	CORE	N/A	Multiple indicators	PUBLIC	Approach to confidence-building measures	6

#### How did your organisation verify the information submitted in your PRI report this reporting year?

- ☐ (A) We conducted independent third-party assurance of selected processes and/or data related to the responsible investment processes reported in our PRI report, which resulted in a formal assurance conclusion
- $\Box$  (B) We conducted a third-party readiness review and are making changes to our internal controls or governance processes to be able to conduct independent third-party assurance next year
- $\Box$  (C) We conducted an internal audit of selected processes and/or data related to the responsible investment processes reported in our PRI report
- ☑ (D) Our board, trustees (or equivalent), senior executive-level staff (or equivalent), and/or investment committee (or equivalent) signed off on our PRI report
- $\Box$  (E) We conducted an external ESG audit of our holdings to verify that our funds comply with our responsible investment policy
- $\Box$  (F) We conducted an external ESG audit of our holdings as part of risk management, engagement identification or investment decision-making
- ☑ (G) Our responses in selected sections and/or the entirety of our PRI report were internally reviewed before submission to the PRI
- o (H) We did not verify the information submitted in our PRI report this reporting year



## **INTERNAL REVIEW**

Indicator	Type of indicator	Dependent on	Gateway to	Disclosure	Subsection	PRI Principle
СВМ 6	CORE	CBM 1	N/A	PUBLIC	Internal review	6

### Who in your organisation reviewed the responses submitted in your PRI report this year?

- $\square$  (A) Board, trustees, or equivalent
- ☑ (B) Senior executive-level staff, investment committee, head of department, or equivalent Sections of PRI report reviewed
  - **⊚ (1)** the entire report
  - o (2) selected sections of the report
- $\circ$  (C) None of the above internal roles reviewed selected sections or the entirety of the responses submitted in our PRI report this year

